FY 2003-2004 Recommended Operating Budget

(July 1, 2003 - June 30, 2004)



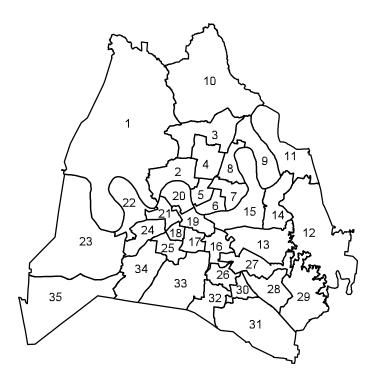
Bill Purcell, Mayor

Howard Gentry, Jr., Vice Mayor

Members of the Metropolitan Council:

At Large	Chris Ferrell	District #16	Amanda McClendon
At Large	Leo Waters	District #17	Ronnie Greer
At Large	David Briley	District #18	Ginger Hausser
At Large	Carolyn Baldwin Tucker	District #19	Ludye Wallace
At Large	Adam Dread	District #20	Morris Haddox
District # 1	Brenda Gilmore	District #21	Edward Whitmore
District # 2	Melvin Black	District #22	Norma Hand
District # 3	Ron Nollner	District #23	Bob Bogen
District # 4	Don Majors	District #24	John Summers
District # 5	Lawrence Hall, Jr.	District #25	Jim Shulman
District # 6	Eileen Beehan	District #26	vacant
District # 7	Earl Campbell	District #27	Janis Sontany
District # 8	Lawrence Hart	District #28	Jason Alexander
District # 9	James Dillard	District #29	Saletta Holloway
District #10	Bettye Balthrop	District #30	Michael Kerstetter
District #11	Feller Brown	District #31	Don Knoch
District #12	Phil Ponder	District #32	Craig Jenkins
District #13	Tony Derryberry	District #33	Ron Turner
District #14	Bruce Stanley	District #34	Lynn Williams
District #15	J. B. Loring	District #35	Vic Lineweaver

Council Districts



Director of Finance: David Manning Associate Director: Gene Nolan Assistant Director, OMB: Talia Lomax-O'dneal



Office of Management and Budget Staff:

William Aaron Bob Boydston Charlotte Boydston Darlene Carlton Mike Curl Casey Dungan James Gray Shirley Grigsby Chinita Hudson Jeanne Henry Bill Hyden Herb Majors Greg McClarin Jeremy Stephens Bill Tharp Judy Tucker

Fiscal Year 2003-2004 Recommended Operating Budget Book

The Metropolitan Government of Nashville and Davidson County
Department of Finance – Office of Management and Budget
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Telephone: (615) 862-6120 Fax: (615) 880-2800 www.nashville.gov



Published in May/June 2003 5 4 3 2 1

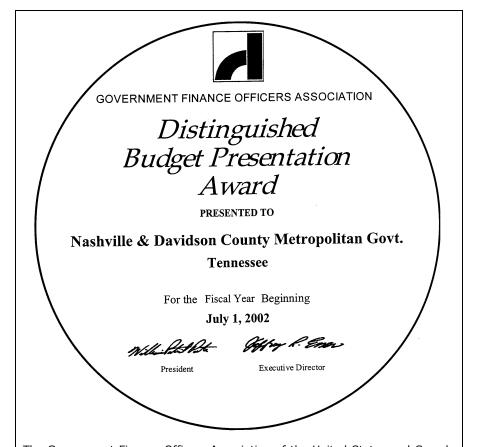
Printed on recycled paper.



This book supersedes all similar information previously disseminated by the Office of Management and Budget.

Cover: The Metropolitan Courthouse (Photo by R B Boydston)

Distinguished Budget Presentation Award



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the Metropolitan Government of Nashville and Davidson County, Tennessee for its annual budget for the fiscal year July 1, 2002 to June 30, 2003.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

The GFOA is the leading association for government finance professionals in North America. This is our twelfth year to win the award; it was given for our *FY 2003 Operating Budget* book. GFOA's Distinguished Budget Presentation Awards Program is the only national awards program in governmental budgeting. The government also holds GFOA's Certificate of Achievement for Excellence in Financial Reporting for our Comprehensive Annual Financial Report.

2003 Award for Excellence in Government Finance e-Government and Technology



NEWS RELEASE

May 2, 2003

FOR IMMEDIATE RELEASE

CONTACT: Jeffrey L. Esser or Joanne Howard, 312/977.9100

GFOA'S 2003 AWARDS FOR EXCELLENCE IN GOVERNMENT FINANCE

CHICAGO ILLINOIS--The Government Finance Officers Association of the United States and Canada (GFOA) has announced the winners of its 2003 Awards for Excellence in Government Finance. GFOA's most prestigious award recognizes contributions to the practice of government finance exemplifying outstanding financial management. The awards stress practical, documented work that offers leadership to the profession and promotes improved public finance.

This year's Awards for Excellence winning entries encompass such innovations in areas of budgeting, bond insurance and e-government.

e-Government and Technology
Subcategory: Communications and Reporting
"Citizen 's Guide to the Metro Budget"
Metropolitan Government of Nashville & Davidson County, Tennessee

The Citizen's Guide to the Metro Budget is a tool of transparency designed to give the citizens an opportunity to view and comment on the strategic and operational direction of the local government. The Guide is a multi-faceted Web page which originates as a link on the main government Web site. Features of the Web site include: overviews of priority recommendations for the budget; updates on progress to advance Metro's four priority areas of public education, public safety, quality of life, and valuing employees; rapid, easy access to department-level information on activities, performance, and finances; and information on how tax dollars work in the community. The site is designed for easy access from a dial-up modem but is also customized with a flash version if the viewer wants. The information is simplified for the broad base of citizens giving an overview of the budget process, glossary, and is written at an eighth- to tenth-grade level.

Nashville is one of only three national winners of GFOA's 2003 Awards for Excellence in Government Finance. The award was based on our FY 2003 *Citizens' Guide to the Budget*; we are improving the site for FY 2004. See it at www.nashville.gov.



Contents

	Department Number	Page #
GFOA Distinguished Budget Presentation Award 2003 Award for Excellence in Government Finance e-Government & Technology		iii iv
40 th Anniversary of Metropolitan Government (a photographic retrospective) Metropolitan Mayors and Vice-Mayors		vii
Courthouses First Inauguration / 2003 State of Metro 40 th Anniversary Address 2003		viii X
Section A – Executive Summary		
Mayor's Letter of Transmittal At A Glance (Pie Charts, Summary of the Budget)		A-1 A-2
Budget Initiatives		A-2 A-4
Results Matter		A-8
Revenues		A-9
How This Book is Organized		A-12
Traditional Agency Layout		A-11
Results Matter Agency Layout How to Read Budget Book Financial Schedules		A-13
Section B – General Government & Fiscal Administration		
Administrative		
Metro Council	02	B-1
Metro Clerk	03	B-6
Executive (Mayor)	04	B-11
Nashville Career Advancement Center (NCAC)	76	B-11
Elections	05	B-22
Law	06	B-28
Planning Commission	07	B-33
Human Resources	08 09	B-47 B-57
Register of Deeds General Services	10	в-57 В-62
Office of Fleet Management	10	B-74
Historical Commission	11	B-79
Community Education Alliance	13	B-84
Information Technology Systems	14	B-89
Finance	15	B-101
Assessor of Property	16	B-120
Trustee	17	B-126
County Clerk	18	B-131
Emergency Communications Center	91	B-136
Section C - Justice Administration & Law Enforcement		
District Attorney	19	C-1
Public Defender	21	C-8
Juvenile Court Clerk	22	C-13
Circuit Court Clerk Criminal Court Clerk	23 24	C-19 C-24
Clerk and Master of the Chancery Court	25	C-24 C-29
Juvenile Court	26	C-29
General Sessions Court	27	C-45
State Trial Courts	28	C-54
Justice Information System	29	C-61
Sheriff	30	C-67
Police	31	C-77
Criminal Justice Planning		C-96

Contents

	Department <u>Number</u>	Page #
Section D - Fire; Public Works		
Fire Department Public Works	32 42	D-1 D-
Section E - Regulation, Inspection, & Conservation		
Codes Beer Board Agricultural Extension Soil & Water Conservation Transportation Licensing Commission	33 34 35 36 45	E-1 E-8 E-13 E-19 E-24
Section F - Social & Health Services		
Social Services Health Human Relations Commission	37 38 44	F-1 F-12 F-32
Section G – Libraries, Recreation, & Cultural		
Public Library Parks & Recreation Arts Commission Municipal Auditorium Sports Authority	39 40 41 61 64	G-1 G-13 G-24 G-30 G-35
Section H – Education, Other Funds, & Administrative		
Caring for Children Farmers Market State Fair Convention Center Water and Sewer Services Fund Hospital Authority – General Hospital & Bordeaux Hospital Metro Action Commission Metropolitan Transit Authority (MTA) Board of Public Education Fund Public, Education, Governmental Fund Administrative Debt Service General Fund Four Percent Reserve Fund Central Business Improvement District Hotel Occupancy Tax	46 60 62 63 65 66/67 75 78 80 14 01 01	H-1 H-8 H-13 H-18 H-23 H-33 H-44 H-52 H-60 H-65 H-68 H-77 H-79 H-80 H-82

vi

40th Anniversary of Metro Government

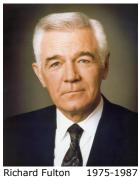
Metropolitan Mayors 1963-2003



Beverly Briley



1963-1975



Richard Fulton



Bill Boner

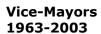


Phil Bredesen

1991-1999



Bill Purcell 1999-present





George Cate

Jay West



1963-1966

1995-1999



Jerry Atkinson



David Scobey



Ronnie Steine

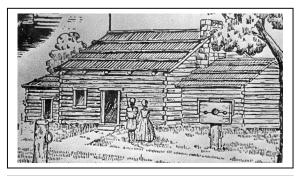


1999-2002



Howard Gentry 2002-present

40th Anniversary of Metro Government



Couprigls and by the Reference Co. G 14005 Court House, Nashville, Tenn.



Courthouses

The Courthouse renovation continues a history of improvements to the County's civic center.

The first courthouse, built circa 1784, had a center section measuring eighteen feet square. It underwent major repairs in 1792. (Drawing courtesy of the Metro Archives)

Little is known about a second courthouse built in 1802.

The third courthouse, completed in late 1829 or 1830, was a brick-and-stone building that measured 105' wide by 63' deep by 90' high to the top of its dome. It contained public offices in the basement, and six large rooms in each of its two upper stories; the dome contained the town clock. It burned in 1856. (Photo courtesy of the Metro Archives)

The fourth courthouse, built in 1857, was designed by W. Francis Strickland, son of the architect of the Tennessee State Capitol, and is reminiscent of that building. It measured 118' by 72' in size, and had a basement plus three stories above ground. It was first occupied by the Court in 1859. This photo dates to 1905. (Photo courtesy of John Lawrence Connelly, Davidson County Historian)

The building was remodeled in 1910 with an additional story added. It was demolished in 1935, along with the City Hall and Market House, to make room for the present Courthouse. (Photo courtesy of the Metro Archives)

40th Anniversary of Metro Government







During the renovation, all Courthouse offices have been moved. The Mayor's Office, Council, Metropolitan Clerk, and the Finance and Law Departments have been moved to the former main library. (Photo courtesy of R B Boydston) The present fifth courthouse, completed in 1937, is an Art Deco design eight stories high and measuring 260' by 96'. It was designed to handle County administrative offices, and the Criminal, Circuit, and Chancery Courts and their Clerks, as well as jail space. It is variously inscribed the "Court House and City Hall" and the "Davidson County Public Building and Court House". (Photo courtesy of the Metro Archives)

When the present Courthouse was built, the Woodland Street Bridge across the Cumberland River passed directly in front of the Courthouse into Deaderick Street.

(Photo courtesy of the Metro Archives)

In the mid-1970's, a new Woodland Street bridge was built, and the approaches to the west end of the bridge were moved south to Union Street. The buildings that had been on the east and south sides of the squares were demolished, and a parking lot was created in front of the building.

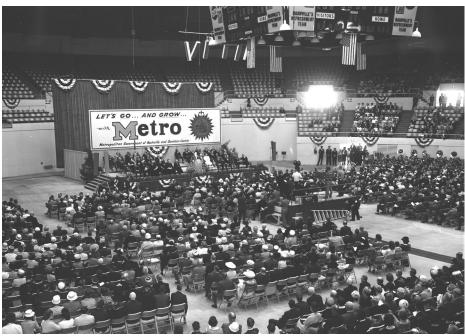
By the Spring of 2003, the building's tenants had outgrown its space, and the building was in need of major repairs and upgrades to the building's infrastructure and redesign of interior space. A renovation will do these things, restore operation to the two front fountains, and move some courts to a new building behind the Ben West Building. (Photo courtesy of R B Boydston)

A major renovation of the building is being undertaken in 2003. It will also include replacement of the above-ground parking by a plaza with underground parking. (This had been considered in the mid-1970s renovation, but was not cost-effective at that time given the relatively low cost of downtown property).



40th Anniversary of Metro Government

First inaugural ceremonies of Metropolitan Government, 1963



(photo courtesy of the Metro Archives)

State of Metro 40th Anniversary Address by Mayor Bill Purcell, 2003



(photo courtesy of Gary Layda)

Text for this section was based on "Courthouses of Davidson County, Tennessee" by Deborah Cox in the November-December 2002 *Nashville Historical Newsletter*, and supplemented by information from retired traffic engineer Gene Ward and Metro Archivist Ken Fieth.